



Consolidated Management Report

September 30, 2024





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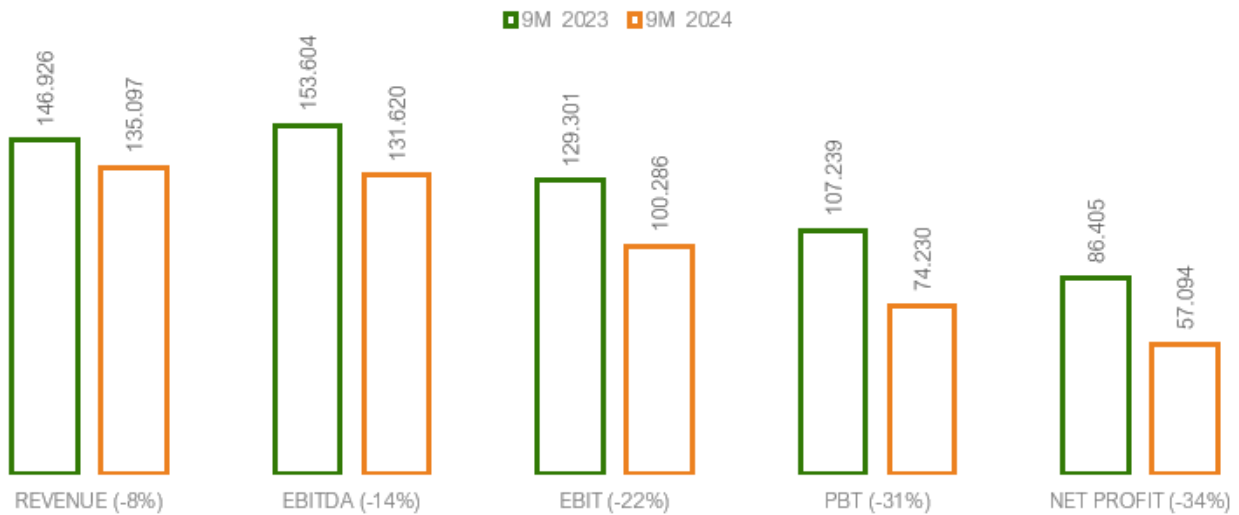
1. Solaria Group

Solaria Energía y Medio Ambiente, S.A. and its subsidiaries' core business is the development and generation of renewable energy, mostly in southern Europe.

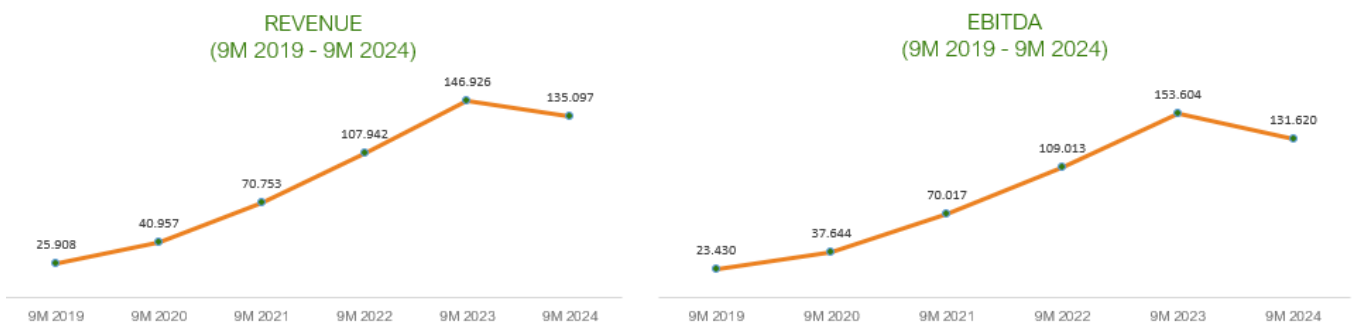
Solaria's **mission** is to promote the development of the use of renewable energy sources by transforming knowledge and experience into innovative solutions that contribute to the well-being and progress of humanity, promoting sustainable economic development and reducing environmental impact, positioning ourselves as leaders through our experience, transparency, flexibility, profitability and quality.

2. Key financial indicators 9M 2024

Solaria Group reported revenue of 135,097 thousand euros (-8%), EBITDA of 131,620 thousand euros (-14%), EBIT of 100,286 thousand euros (-22%), profit before tax of 74,230 thousand euros (-31%) and profit after tax of 57,094 thousand euros (-34%) for the first nine months of 2024.



The following charts illustrate the quarterly trend in revenue and EBITDA in recent years:



3. Key highlights of 9M24

Administrative Construction Authorization (AAC)

On January 19, 2024, Solaria announced that it had obtained Administrative Construction Authorization for construction of its second flagship 595 MW Garoña project.

Capex

On May 6, 2024, Solaria announced that it had purchased photovoltaic (PV) modules at a price of 9.11 euro cents per watt from a Tier 1 manufacturer.

Data Center

On May 23, 2024, Solaria announced that Red Eléctrica de España had awarded the company feasibility of access and connection for demand of supply for a total of 155 MW for data processing centers (DPCs). To spearhead this new business, Solaria has set up a new company, SOLARIA DATA CENTERS.

Italy

On May 28, 2024, Solaria disclosed that the Italian Council of State had upheld its claim regarding the recognition of the original tariff for its Serramanna plant, implying remuneration of 422 euros/MWh rather than of 289 euros/MWh. This will result in a cash inflow of 10 million euros for the revenue the Company did not receive in the 2011/2024 period.

Generia Land

On June 4, 2024, Solaria announced that it had hired ALANTRA and KUTXABANK to draw up a strategic plan to accelerate the growth of Landco GENERIA by providing entry to new shareholders.

Data Center

On September 3, 2024, Solaria announced that it had entered into an agreement with Japanese technology company Datasection to develop an artificial intelligence data center for up to 200MW at its Puertollano facilities.

Generia Land

On September 18, 2024, Solaria disclosed that it had signed an agreement, through its LandCo Generia Land, S.L., with Repsol Renovables, S.A. to provide services for the search for land, negotiation with landowners and signing the lease contract

In cases where the owners of the land prefer to sell, GENERIA will acquire the land and, in parallel, sign a right of use for the land with Repsol Renovables.

4. Financial information

4.1. Consolidated income statement

The consolidated income statement for the first nine months of 2024 and 2023 is as follows:

| Thousands of euros (€K) | 9M 2024 | 9M 2023 | Absolute change | Relative change |
|------------------------------------|----------------|----------------|-----------------|-----------------|
| Revenue | 135,097 | 146,926 | (11,829) | -8% |
| Other income | 22,269 | 25,501 | (3,232) | -13% |
| TOTAL REVENUE | 157,366 | 172,427 | (15,061) | -9% |
| Personnel expenses | (13,627) | (12,549) | (1,078) | 9% |
| Operating expenses | (12,119) | (6,274) | (5,845) | 93% |
| <i>External services</i> | (5,308) | (4,134) | (1,174) | 28% |
| <i>Taxes other than income tax</i> | (6,811) | (2,140) | (4,671) | 218% |
| EBITDA | 131,620 | 153,604 | (21,984) | -14% |
| EBITDA/revenue | 97% | 105% | | |
| Amortization and depreciation | (31,334) | (24,303) | (7,031) | 29% |
| EBIT | 100,286 | 129,301 | (29,014) | -22% |
| EBIT/revenue | 74% | 88% | | |
| Net finance expense | (26,056) | (22,062) | (3,994) | 18% |
| Profit after tax | 74,230 | 107,239 | (33,008) | -31% |
| Income tax expense | (17,136) | (20,834) | 3,698 | -18% |
| NET PROFIT | 57,094 | 86,405 | (29,311) | -34% |
| Net profit/revenue | 42% | 59% | | |

Revenue

The Group reported **revenue** of 135,097 thousand euros in the first nine months of 2024, down 8% year-on-year (from +146,926 thousand euros in 9M 2023). This decrease was due primarily to the drop in energy prices.

Personnel expenses

The growth in **personnel expenses** (+9% from H1 2023) was mostly the result of provisions for closures in 2022 and 2023, which affect comparability between the 2023 and 2024 periods, respectively.

Operating expenses

The increase in **operating expenses** was primarily the result of costs accrued for the new plants that came on stream between September 30, 2023, and September 30, 2024, and the tax on the value of electricity output.

Amortization and depreciation

The increase in **amortization and depreciation** was due to the depreciation charges recognized for the new plants commissioned by the Group.

Net finance expense

Net finance expense increased in the first nine months of 2024 due to the recognition of finance costs related to the transactions carried out to finance new plants whose accrual had yet to start in the first nine months of last year.

Conclusion

Overall, the Group continues to deliver exponential growth, resulting in an increase (+15%) in energy production. Due to such a sharp fall in prices, it has yet to show a larger increase in EBITDA, but prices are expected to finally normalize in the year's last three months, enabling the Group to achieve its stated objectives.

4.2. Consolidated balance sheet

The Group's consolidated balance sheet as at September 30, 2024 and December 31, 2023 is as follows:

| Thousands of euros (€K) | 09/30/2024 | 12/31/2023 | Absolute change | Relative change |
|--------------------------------|------------------|------------------|-----------------|-----------------|
| Non-current assets | 1,686,576 | 1,510,585 | 175,991 | 12% |
| Intangible assets | 328 | 343 | (15) | -4% |
| Surface rights | 152,276 | 110,164 | 42,112 | 38% |
| Property, plant and equipment | 1,429,327 | 1,276,203 | 153,124 | 12% |
| Non-current financial assets | 59,627 | 71,752 | (12,125) | -17% |
| Deferred tax assets | 45,018 | 52,123 | (7,105) | -14% |
| Current assets | 160,512 | 138,336 | 22,176 | 16% |
| Trade and other receivables | 64,170 | 59,955 | 4,215 | 7% |
| Current financial assets | 6,597 | 107 | 6,490 | 6065% |
| Prepayments for current assets | 944 | 980 | (36) | -4% |
| Cash and cash equivalents | 88,801 | 77,294 | 11,507 | 15% |
| TOTAL ASSETS | 1,847,088 | 1,648,922 | 198,166 | 12% |

| Thousands of euros (€K) | 09/30/2024 | 12/31/2023 | Absolute change | Relative change |
|--|------------------|------------------|-----------------|-----------------|
| Equity | 582,451 | 524,118 | 58,333 | 11% |
| Capital and share premium | 310,926 | 310,926 | - | - |
| Other reserves | 5,311 | 5,311 | - | - |
| Non-controlling interests | 3,950 | 1,200 | 2,750 | 229% |
| Retained earnings | 218,895 | 161,801 | 57,094 | 35% |
| Valuation adjustments | 43,369 | 44,880 | (1,511) | -3% |
| Non-current liabilities | 1,053,207 | 919,093 | 134,114 | 15% |
| Long-term bonds and debentures | 112,852 | 117,467 | (4,615) | -4% |
| Financial liabilities arising from bank borrowings | 764,266 | 663,682 | 100,584 | 15% |
| Finance lease payables | 146,584 | 105,675 | 40,909 | 39% |
| Derivative financial instruments | - | 6,033 | (6,033) | -100% |
| Deferred tax liabilities | 29,505 | 26,236 | 3,269 | 12% |
| Current liabilities | 211,430 | 205,711 | 5,719 | 3% |
| Short-term bonds and debentures | 70,161 | 111,196 | (41,035) | -37% |
| Financial liabilities arising from bank borrowings | 45,502 | 56,897 | (11,395) | -20% |
| Finance lease payables | 6,012 | 5,134 | 878 | 17% |
| Trade and other payables | 89,755 | 32,484 | 57,271 | 176% |
| TOTAL EQUITY AND LIABILITIES | 1,847,088 | 1,648,922 | 198,166 | 12% |

Surface rights

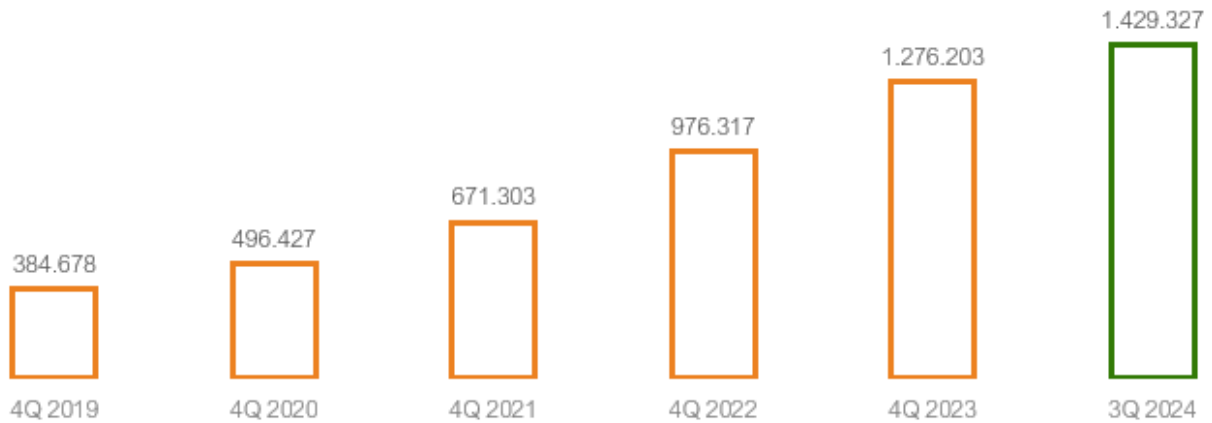
The increase in **Surface rights** is the result of additions of new leases recognized as surface rights or right-of-use assets in accordance with IFRS 16. These entail leases of the land where the Group's new PV plants are located.

Property, plant and equipment

The Group incurred costs for property, plant and equipment in the first nine months of 2024 of 184,457 thousand euros for the new plants currently being built and the purchase of land by Group company Generia Land, S.L.

The following chart sets out the trend in property, plant and equipment (net of depreciation) since 2019.

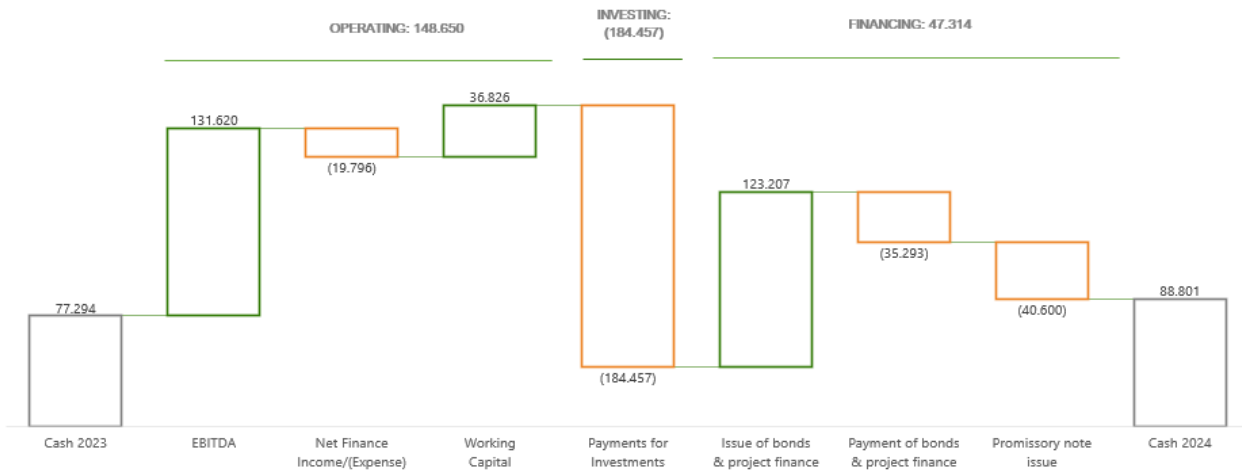
Property, plant and equipment (4Q 2019 - 3Q 2024)



Cash

Changes in the statement of cash flows for the nine months ended September 30, 2024 are as follows:

Cash Flow (K€)



Interest-bearing loans and borrowings

The change in the composition of interest-bearing loans and borrowings in the first nine months of 2024 was the result of:

- The increase in bank borrowings following new drawdowns from project debt made in the first nine months of 2024 as construction of new solar PV parks proceeded. The financing arrangements included in this item are non-recourse debt.

- The change in finance leases related to the execution in a public deed of the new leases for the land where the new plants are located, accounted for in accordance with IFRS 16.
- The decrease in short-term bonds and debentures as a result of the redemptions made under the Group's commercial paper program registered in the MARF.

Conclusion

The Group continues to enjoy a sound balance sheet structure. Each project can meet its operating and finance cost obligations and generate surplus cash, enabling the Group to undertake new investments.

5. Sustainability

In keeping with its commitment to ethics, transparency and sound business practices, the following table summarizes the key environmental, social and governance (ESG) metrics and developments.

ENVIRONMENT

| | 9M 2024 | 9M 2023 |
|--|-----------|-----------|
| CO2 emissions – Scope 1 (Tn CO2) | 339.2 | 236.13 |
| CO2 emissions – Scope 2 (Tn CO2) – Market based | 3.24 | 1.66 |
| Absolute Scope 1 + Scope 2 emissions | 342.44 | 237.79 |
| CO2 emissions – Scope 3 (Tn CO2) | 42.13 | 42.85 |
| CO2 emissions generated (Tn CO2) | 0.18 | 0.15 |
| Energy generation (GWh) | 2,122 | 1,845 |
| Environmental penalties | 0 | 0 |
| Electricity consumption (offices and solar plants) (kWh) | 2,881,279 | 4,523,775 |
| Of which: renewable | 85% | 97% |
| % electric / hybrid / ECO vehicles | 74% | 62% |

SOCIAL

| | 9M 2024 | 9M 2023 |
|---|---------|---------|
| Total no. of employees | 230 | 257 |
| Management team | 11 | 8 |
| Middle managers | 17 | 22 |
| Technicians and interns/trainees | 202 | 227 |
| Total no. of women | 41 | 41 |
| Management team | 2 | 1 |
| Middle managers | 6 | 6 |
| Technicians and interns/trainees | 33 | 34 |
| Total no. of men | 189 | 216 |
| Management team | 9 | 7 |
| Middle managers | 11 | 16 |
| Technicians and interns/trainees | 169 | 193 |
| New hires | 56 | 144 |
| No. of employees with a disability | 2 | 1 |
| No. of employees with permanent contract | 226 | 243 |
| Average age of the workforce | 42 | 41 |
| Average length of service | 2.7 | 2.1 |
| Average remuneration | 54,098 | 54,487 |
| Employee turnover rate | 15.79% | 38.39% |
| Total no. of internal training hours | 3,066 | 1,969 |

OCCUPATIONAL HEALTH AND SAFETY

| | 9M 2024 | 9M 2023 |
|-----------------------|---------|---------|
| Frequency rate | | |
| Direct | 8,29 | 6.52 |
| Injury rate | | |
| Direct | 0,78 | 0.21 |

6. Strategy and outlook

In the third quarter of 2024, Solaria stepped up its commitment to technological and geographic diversification by entering the UK market and expanding its data center business. This business now has a portfolio of 1.7 GW.

The Company also transitioned into a comprehensive infrastructure player, with a diversified portfolio of 20 GW across Europe. This positions Solaria as a key player in Europe's digital and energy transition over the coming years. By creating renewable and digital infrastructure clusters, Solaria will support energy sovereignty and enhance data security across Europe.

As part of its diversification strategy, Solaria continues to hybridize its solar PV plants with wind power and battery storage. The Company is on track to achieve 3 GW of installed wind energy capacity in Europe by 2030. Regarding battery hybridization, both Spain and Italy expect to have new regulation in place by 2025, accelerating battery deployment.

As we have witnessed in recent months, a cornerstone of Solaria's strategy moving forward is its commitment to data centers. The Company already has a portfolio of 1.7GW across three geographical areas in Spain: Madrid-Castille-La Mancha, Garoña-Basque Country and Catalonia. Establishing data centers in Europe will be important for Solaria. As large energy consumers, these data centers will drive increased demand for electricity across the region.

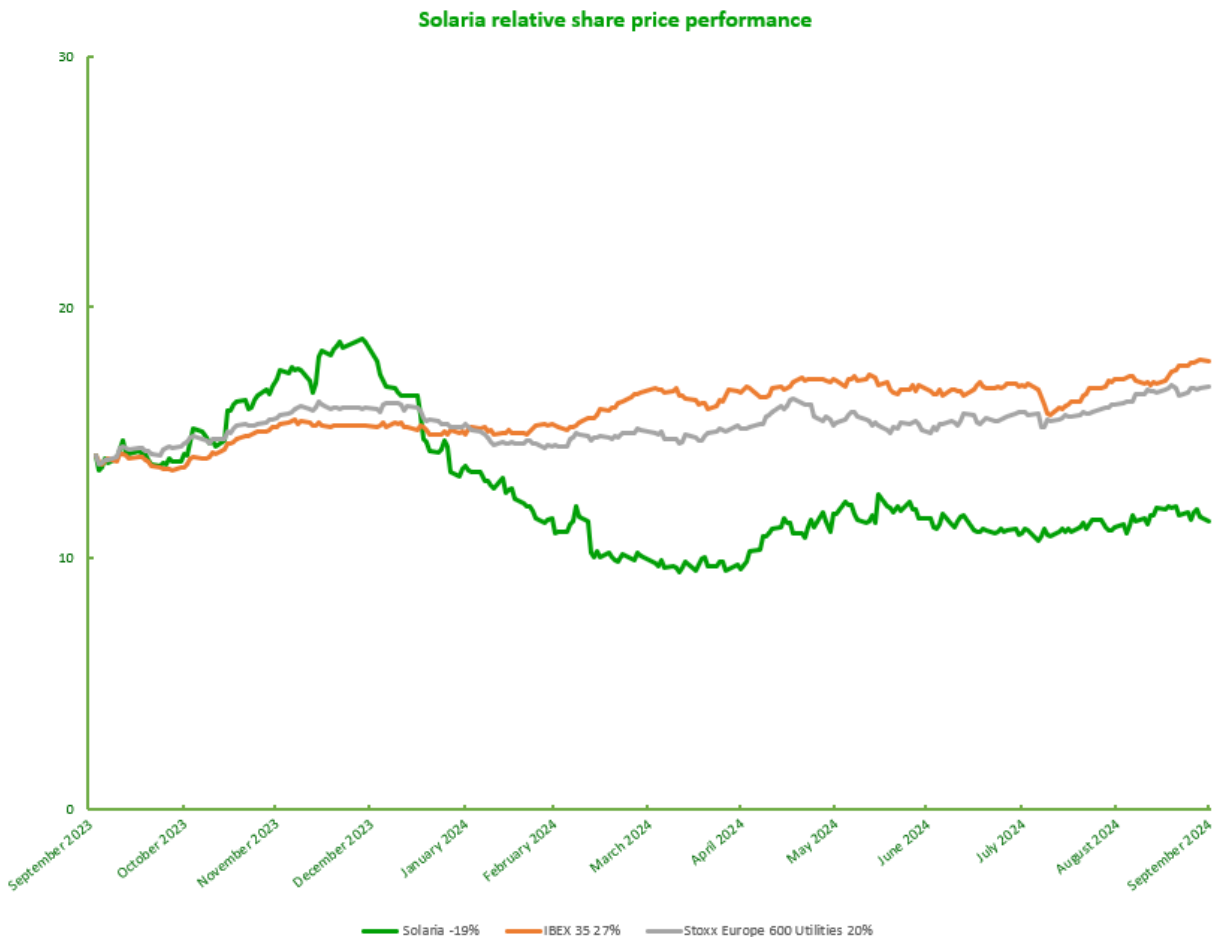
The data centers are clearly game changers for Solaria, setting it apart in the sector. Solaria offers great added value: it not only provides the generation infrastructure and land for its facilities but also supplies the electricity, manages consumption and oversees all the necessary procedures to develop the data center. This also enables Solaria to leverage its own electrical infrastructures linked to its power generation projects in operation, and under construction and development, with nearly 900 km of power lines and 97 substations.

Solaria is currently in talks with several American and European players to set up joint ventures (JVs) for developing cloud and AI data centers. Negotiations to develop a data center at its former industrial facilities in Puertollano (Ciudad Real) are still ongoing.

As part of its diversification plan, the arrival of a new shareholder at Generia—Solaria's landco subsidiary dedicated to acquiring land for renewable assets across Europe—will accelerate this company's growth over the coming months.

Regarding its international expansion, Solaria has entered the UK market, establishing offices in Birmingham. The Company chose the UK market for its renewable energy plan, which aims to double onshore wind power to 35 GW and triple solar power to 50 GW by 2030.

7. Share price performance



8. Other relevant information disclosed in the period

Other relevant information disclosed by the Group parent in 2024 is available by clicking on the following link:

<https://www.cmv.es/portal/otra-informacion-relevante/resultado-oir.aspx?nif=A83511501&lang=en>

9. Disclaimer

This report has been prepared by Solaria Energía y Medio Ambiente, S.A. for information purposes only. It includes forward-looking statements regarding operations and the Group's strategies.

The report does not constitute an invitation to purchase shares in accordance with the Spanish Securities Market Act approved by Legislative Royal Decree 4/2015 of October 23.

The information detailed in this document has not been independently verified.

| Item | Calculation | Reconciliation (€K) | | Relevance of use |
|------------------------------|--|--|--|---|
| | | 9M 2024 | 9M 2023 | |
| Working capital | Current assets – Current liabilities | 160,512 – 211,430 = (50,918) | 155,543 – 187,673 = (32,130) | Measure of ability to continue with normal business operations in the short term |
| EBITDA | Revenue + Other income - Personnel expenses - Other operating expenses | 135,097 + +22,269 – 13,627 – 12,119 = 131,620 | 146,926 + 25,501 – 12,549 – 6,274 = 153,605 | Measure of operating profitability without considering interest, taxes, provisions, depreciation and amortization |
| EBIT | EBITDA - Amortization and depreciation, and impairment losses | 131,620 – 31,334 = 100,286 | 153,605 – 24,303 = 129,302 | Measure of operating profitability without considering interest and taxes |
| Profit after tax | EBIT ± Net finance income/(expense) | 100,286 – 26,056 = 74,230 | 129,302 – 22,062 = 107,240 | Measure of operating profitability without considering taxes |
| Net finance income/(expense) | Finance income - Finance costs ± Exchange differences | 402 – 26,458 = (26,056) | 825 – 22,887 = (22,062) | Measure of finance cost |
| EBITDA/revenue | $\frac{\text{Revenue} + \text{other income} - \text{Personnel expenses} - \text{Other operating expenses}}{\text{Revenue}}$ | $\frac{131,620}{135,097} = 97\%$ | $\frac{153,605}{146,926} = 105\%$ | Measure of operating profitability considering direct variable generation costs |
| EBIT/revenue | $\frac{\text{Revenue} + \text{other income} - \text{Personnel expenses} - \text{Other operating expenses} - \text{Amortization and depreciation} - \text{Impairment losses}}{\text{Revenue}}$ | $\frac{100,286}{135,097} = 74\%$ | $\frac{129,302}{146,926} = 88\%$ | Measure of operating profitability considering direct and indirect variable generation costs |
| Net profit/revenue | $\frac{\text{Revenue} + \text{other income} - \text{Personnel expenses} - \text{Other operating expenses} - \text{Amortization and depreciation} - \text{Impairment losses} + \text{Finance income} - \text{Finance costs} \pm \text{Exchange differences} \pm \text{Income tax}}{\text{Revenue}}$ | $\frac{57,094}{135,097} = 42\%$ | $\frac{86,406}{146,926} = 59\%$ | Measure of operating profitability considering direct and indirect variable generation costs, finance costs and taxes |